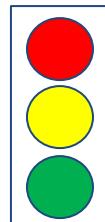


Action plan for Nordic Construction Market

Plan for period 1st July 2024 – 30th June 2028

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When doing the follow-up of the action plan, the traffic light system can be used as an indicator of work progress. Simply copy the appropriate color and place it in the title column of the corresponding year. See example below.



Terms of reference

A working group will be established to exchange experience of using new forms of contracts and of the opportunities this experience offers the Nordic construction market. The working group should address the following matters:

- a) New contracting formats (e.g., relational contracting, negotiated procedure, early contractor involvement, IPD (Integrated Project Delivery, etc., Risk balance/risk distribution) (continues) ●
- b) International service provider ●
 - How to manage/attract, risks/opportunities
 - Common Nordic Infrastructure Market
 - Risk balance/risk distribution
- c) Sustainability requirements in procurement (UN global goals) ●
- d) Key figures and market statistics (continues) ●

Focus Areas and Planned Actions 2025		
Reporting and follow-up on the action plan		
Focus Areas	Planned Actions	Short Report on the Completed Plans by 1 st November 2025
The working group should address the following matters:		
a) New contracting formats, e.g: <ul style="list-style-type: none"> ● Relational contracting ● Negotiated procedure ● ECI (early contractor involvement) ● IPD (Integrated Project Delivery) ● Risk balance/risk distribution 	● The working group will arrange one workshop in Sweden (Stockholm) in the beginning of 2025. The purpose is to frame in our deliverables and to create 3 subgroups; <ul style="list-style-type: none"> ● new contracting formats (including international service providers) ● key figures and market statistics ● zero emission construction machinery. 	● On January 30th, we had a physical workshop at the Swedish Transport Administration in Solna where we discussed what we as a working group wanted to achieve based on the focus areas identified for the working group. The action plan we took in the fall of 2024 was anchored and clarified at the same time. The result was clarified goals and that we would work on three themes together and not in

<p>b) International service providers</p> <ul style="list-style-type: none"> • How to manage/attract, risks/opportunities • Common Nordic Infrastructure Market • Risk balance/risk distribution <p>c) Key figures and market statistics,</p> <p>d) Fossil-free or zero emission construction machinery:</p> <ul style="list-style-type: none"> • Compare objectives on fossil-free or zero-emission construction machinery including procurement strategies • Sharing knowledge on the availability of fossil-free or zero emission construction machinery on the market, differentiated on sub-sectors <p>SDG:s</p> <p> 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE</p> <p>Build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation.</p> <p>9.1 DEVELOP SUSTAINABLE, RESILIENT AND INCLUSIVE INFRASTRUCTURES</p> <p>Develop quality, reliable, sustainable and resilient infrastructure, including regional and transborder infrastructure, to support economic development and human well-being, with a focus on affordable and equitable access for all.</p>	<ul style="list-style-type: none"> • We will arrange a first meeting with the overarching theme of Climate and Environment during spring 2025 • We will plan for follow-up and work meeting every 6 weeks • We plan to have one seminar in the autumn 2025. 	<p>different subgroups as we initially proposed.</p> <p>Goals</p> <ul style="list-style-type: none"> • To develop a common and updated picture of the Nordic road construction market • Encourage a more similar Nordic road construction market • Develop a structured exchange of experience on electrified construction machinery <p>Our action plan</p> <p>✓ The working group will arrange one workshop in Sweden (Stockholm) in the beginning of 2025.</p> <p>The purpose was to frame in our deliverables and to create 3 themes</p> <ul style="list-style-type: none"> • new contracting formats (including international service providers) • key figures and market statistics • zero emission construction machinery. <p>✓ We will arrange a first meeting with the overarching theme of Climate and Environment during spring 2025</p> <p>✓ We will plan for follow-up and work meeting every 6 weeks</p> <p>We plan to have one seminar in the autumn 2025.</p> <p>During the year we had digital meetings, one physical workshop and a conference in Norway on zero emissions machines that we co-arranged with the organization Leap to Zero.</p>
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<p>9.4 UPGRADE ALL INDUSTRIES AND INFRASTRUCTURES FOR SUSTAINABILITY</p> <p>By 2030, upgrade infrastructure and retrofit industries to make them sustainable, with increased resource-use efficiency and greater adoption of clean and environmentally sound technologies and industrial processes, with all countries taking action in accordance with their respective capabilities.</p> <p>dl 15th October 2024]</p>		<p>At the meeting with the overarching theme of Climate and Environment we came to the conclusion that feedback from the conference will be a good contribution to the digital conference that they will arrange later in November.</p> <p>We have had a good year and are looking forward to 2026.</p>
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Focus areas and Planed Actions for 2026		
Focus Areas 2026 Deadline 1st November 2025	Planned Actions 2026 Deadline 1st November 2025	Short Report on the Completed Plans Deadline 1st November 2026
<ul style="list-style-type: none"> new contracting formats (including international service providers) <p>Which Sustainable Development Goals (SDGs) the working group will focus on?</p>	<p>For 2026 we are planning a physical workshop 2 in Helsinki in March.</p> <p>The goal of the ws is to plan ahead for 2026 in order to hold an open seminar on contract strategies in the Nordic countries and whether there are any trends that are particularly interesting.</p> <p>We will also designate a suitable country for the seminar at our ws</p> <p>We will also continue with our digital meetings every six weeks where we follow up on progress and one point will be "The topic of the day"</p> <p>We will also continue the exchange with overarching theme of Climate and Environment in an appropriate manner in 2026</p> <p>We will also continue...</p>	<p>[insert text here, dl 1st November 2026]</p> <p>Instructions: [please remove the instructions when you are finished]</p> <p>You can describe here the main up comes from the WG from this year. Did the WG achieve all the goals, and how? What has been done for achieving the planned actions?</p> <p>Which events (seminars, meetings, etc.) has the working group organized? What was the purpose? What was achieved?</p> <p>Were there that kind of successes or practices in the activities that you could recommend to other working groups as well?</p>

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Focus areas and Planed Actions for 2027		
Focus Areas 2027 Deadline 1st November 2025	Planned Actions 2027 Deadline 1st November 2025	Short Report on the Completed Plans Deadline 1st November 2027
Key figures and market statistics <i>e.g. The Sustainable Development Goals can be added in 11/2026 ...</i>	WS 3, Island, March Open seminar in autumn Teams meetings every 6 week	<p>[insert text here, dl 1st November 2027]</p> <p>Instructions: [please remove the instructions when you are finished]</p> <p>You can describe here the main up comes from the WG from this year. Did the WG achieve all the goals, and how? What has been done for achieving the planned actions?</p> <p>Which events (seminars, meetings, etc.) has the working group organized? What was the purpose? What was achieved?</p> <p>Were there that kind of successes or practices in the activities that you could recommend to other working groups as well?</p>

Focus areas and Planed Actions for 2028		
Focus Areas 2028 Deadline 1st November 2025	Planned Actions 2028 Deadline 1st November 2025	Short Report on the Completed Plans Deadline 1st November 2028
Plan presentation, Via Nordica <i>e.g. The Sustainable Development Goals can be added in 11/2027 ...</i>	WS 4, Denmark, March Via Nordica Teams meetings	<p>[insert text here, dl 1st November 2028]</p> <p>Instructions: [please remove the instructions when you are finished]</p> <p>You can describe here the main up comes from the WG from this year. Did the WG achieve all the goals, and how? What has been done for achieving the planned actions?</p> <p>Which events (seminars, meetings, etc.) has the working group</p>

		organized? What was the purpose? What was achieved?
		Were there that kind of successes or practices in the activities that you could recommend to other working groups as well?

